

# **New Ventures BC**



# Change the world through innovation.















Vancouver Campbell River Seattle

Calgary Edmonton Whitehorse Powell River Toronto San Salvador Tegucigalpa Managua San Jose Lima San Diego

Piura Lagos Port Harcourt Zurich Belgrade

Novi Sad Sarajevo Skopje Madrid Tirana Hong Kong Seol Da Nang Ho Chi Minh Vanuatu Hanoi Phnom Penh Singapore Bangkok Jakarta Fiji 80

100

25

80+ Global Communities

750

100+ Ecosystem
Players Supported

500

\$25+ Million Raised

750+ Alumni Trained 500+ Companies Supported



# Agenda for today

- How do I...?
- Goals
- Capital Raising overview
- Different types of funding



Wrap up & next steps



#### How to get started



# 10 steps to a strong start

- 1. Set goals for the round
  - a. Amount, by when, ideal investors
- 2. Define the ideal investor and identify targets
  - a. AngelList, CrunchBase, Gust, LinkedIn
- 3. Select a lawyer with experience with funding rounds
  - a. You wouldn't get a painter to fix your car



#### How to get started



- 4. Build your 3-5 year forecast
- Ideally 3 scenarios: Base, best, and worst
- 5. Start your Due Diligence folder
- Dropbox or Google Drive
- 6. Ask the lawyer to create the draft financing docs
  - Start with the financing docs, then the term sheet



#### How to get started

# 10 steps to a strong start

- 7. Build your pitch deck
- Get it reviewed (at least 3-4 people)
- 8. Identify ways to get warm intros to key investors
- 9. Practice your pitch on others first
- 10. Start to reach out!
- Warm intros & do your homework on them





#### The importance of goals

- Raising capital is a full-time job
  - o But not all the time
- It needs to be done efficiently
- Goals help you achieve the right round





#### Key goals to define

- Who is your ideal investor?
- How much do you want to raise?
  - Minimum, Target, Maximum
- What kind of money?
  - o Grants, loans
  - Crowdfunding
  - Friends & Family
  - Angel investors
- When do you want the money in the bank?







## Look at All Types of Funding Equally

You

Friends & Family

Revenue

**Grants** 

Loans

Equity

**Equity Crowdfunding** 

**EVERYTHING IN MODERATION.** 

**EXCEPT CHOCOLATE.** 

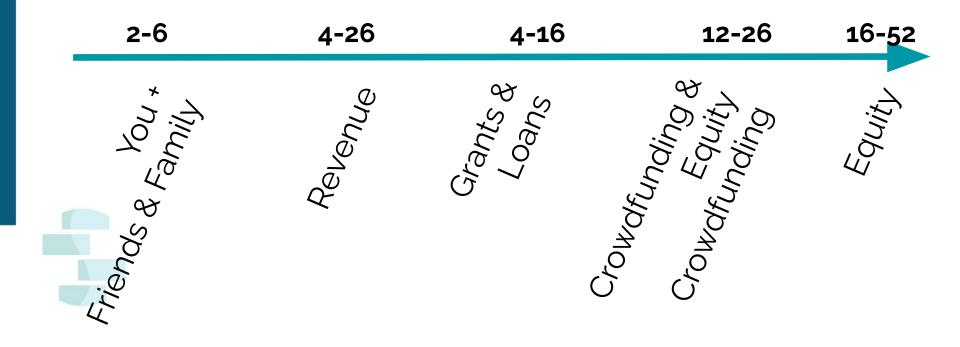


Except Chocolate by Spot\_Of\_Tees

Zazzle

#### **Time to Close**

Time (in weeks)



## **Common Paperwork**

Paperwork	Description & Purpose	Typical Stage	Negotiation terms
Common share Subscription Agreement	Sell basic shares in exchange for cash	Ideation, pre-seed	Share price
Simple Agreement for Future Equity (SAFE)	Investment that will convert into equity at a certain point	Bridge to: pre-seed, Seed	Valuation discount and/or cap
Convertible Loan Agreement	Loan that will convert into equity at a certain point	Bridge to: Seed, Series A	Interest rate, collateral/guarantees, valuation discount and/or cap
Preferred Equity Subscription Agreement + Shareholders Agreement	Special "preferred" shares in exchange for cash	Series A, B, etc	Special Rights





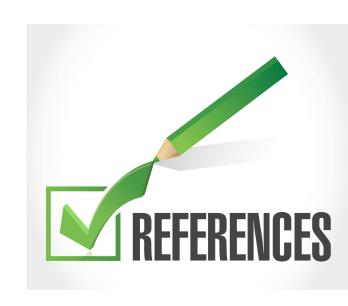


#### **Ideal Investor: Universal Truths**

- 1. Industry
- 2. Business Model
- 3. The right network (investors, customers)
- 4. Has geographic relevance
- 5. Return and/or exit aligned
- 6. Focus on impact

#### Ideal Investor for You

- Aligned values
- Easy to work with
- A long-term partner





#### Where to Find Them

- What they've invested in:
  - industry, business model
- Who they've invested in:
  - Other CEOS and investors













## **Key Questions: Early Stage Investing**

When will I get my money back?

Why else am I doing this?

Can I trust you & your team with my money?





## Managing the Funnel

- 1. Initial Call / Meeting
- 2. Interested? (10%)
- 3. Follow-up Meeting (25%)
- 4. Due Diligence Commences
- 5. You Verbally Commit (50%)



#### The Funnel

6. Additional due diligence



7. Reviewing paperwork (60%)



8. Negotiation (70%)



9. Signed paperwork (90%)



10. Money clears the bank!! (100%)





## **Getting to Them: Prerequisite Checklist**

- Know the state of your business
  - Metrics, Wins
  - Financing paperwork
- Pitch deck ready and tested
- Due Diligence
  - Folder Ready
  - Financials drafted/built and understood
- Team
  - core team in place, profiles in all the right places
- Progress
  - Plan Ahead



#### **Meeting investors**

- CEOs they have invested in
  - 2nd/3rd meeting
- Fellow investors
- Stalking on LinkedIn, events
- Asking for advice first
  - Only for been there / done that investors
- Being very precise on fit
- Running it like a sales process
  - Minimum 3 attempts





#### Sample Due Diligence Process

#### Sample Due Diligence Process

#### PRE DILIGENCE

- FIT
- QUALITY OF SOURCE
- PROBLEM BEING SOLVED
- FIRST IMPRESSION

#### PHASE 1

- TEAM
- TECHNOLOGY
- DISTRIBUTION
- REVENUE MODEL

#### PHASE 2

- SWOT
- TOTAL ATTAINABLE MARKET
- · RISKS

#### PHASE 3

- LEGAL DILIGENCE
- FINACIAL ANALYSIS
- CAP TABLE
- TERM SHEETS

Source: Invested Development, 2013.



# **Know your audience**





#### You drive the bus





#### Monthly updates increase success rates





#### Remember, life happens





### Relationships rule







#### **Crowdfunding: Increasing alternatives**



#### **Impact Analysis of COVID-19**

#### **Consumer Discretionary**

The Consumer Discretionary sector will see NEGATIVE impact due to COVID-19 outbreak and is expected to register a low growth rate compared to the global GDP growth



#### **Market Impact**

This market will have **NEGATIVE IMPACT** due to the spread of COVID-19



Pandemic Impact on Market

INDIRECT

Global Crowdfunding Market 2020-2024

Market growth will ACCELERATE at a CAGR of almost

18%

Incremental growth



Growth for 2020

17.11%



Expected time by when the impact on market will normalize



Q3-2021 [Best Case ]



Q1-2022 [Worst Case]



USD 124.35 bn

Market estimates to be revisited and updated in Q3-2020, based on the revaluation of the impact as the pandemic spread plateaus. The update will be available free of cost to all customers.

**∜**technavio

#### Crowdfunding

- Why?
  - Marketing pre-launch!!
- Physical product component
- You have a well established community
- You have a budget to spend



#### **Equity Crowdfunding**

#### Why?

Marketing & brand BEFORE funding

#### Good when:

- Investors can easily relate
  - o B-to-C, Finance
- You have a well established community
- You have a budget to spend

#### **Caveats**

Varied investor types, perception impact





#### Accelerators to catalyze a round















#### What's Next?

• Fall Impact Investor Challenge: \$100K investment!





#### **Connect With Us**





www.spring/is

## **Building your Pitch Deck**



#### Overall: 10-20 Slides

- Title Slide
- Company Tagline
- Problem/Opportunity
- Market
- Market Validation
- Market Size
- Solution

- Product
- Competition
- Business Model
- Traction
- Team
- The Ask

#### **Bonus Slides: After the Thank You**

- Financial summary
- 1-2 additional finance slides
- Metrics
- 1-2 additional slides on competition

- Why?
  - Why are you doing this?
- Why Now?
  - If you are in a new space, or have lots of competition, or
  - If people are used to an old way of doing things

#### Two Great Pitch Deck Examples







http://www.slideshare.net/pitchenvy/square-pitch-deck



http://www.slideshare.net/500startups/launchrock

## **Competitive Landscape**



#### **Matrix Approach**

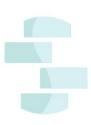
#### **Competitive Landscape**

	А	В	С	Company
Feature	0			
Feature	0	0	0	
Feature			0	
Feature	0	0	0	
Feature	•		0	
Feature	0			

#### Quadrant

 Map out competitors based on their brand positioning or key benefits. Your business should be positioned in a clear whitespace, i.e.:





### Are you Really Different?



#### **Sustained Competitive Advantage**



#### The goal

To show that you will continue to increase your competitive advantage over time

## **Traction / Progress**



# This is the biggest impact on speed of due diligence and round success.



#### **Traction**

- Decide now how you are going to frame traction
- What are your key metrics?
- How are they evolving?
  - Sales, users, product development, marketing, PR,



#### Show

Are you learning?

What are you learning?

How are you adapting?



### **Financial Forecast**



#### **Financial Forecast**

- Shows you are smart and understand how it COULD grow
- You understand the levers
- You understand the risks, opportunities, and how to respond
  - to either

#### **Need to have**

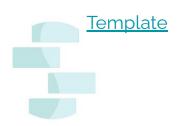
**Base Case** 

**Worst Case** 

Aggressive Case



## Exercise 5: Draft Monthly Update



#### **Landscape of Paperwork**

	Common	Convertible Notes	SAFE Agreement	Preferred
Set Price	Yes	Discount + Cap	Can have caps	Discount
Shares	Yes	Not up front	Debt	Yes, with preferred terms
Preferred Treatment	Valuation	Interest, on sale, future financing	Convert to pref., no timeline	On sale, future financing







- No dilution
- Link to specific projects and opportunities



- Time & effort to apply
- Reporting and overhead
- Repayment?
- Covenants including guarantees, etc.















#### **Loans: Pros & Cons**

#### **Pros**

- No dilution
- Can be viewed favourably by investors
- Can help secure grants
- Great pre-launch (small), and once you are cash flow positive

#### Cons

- Repayment
- Collateral?
- Debt-to-equity ratio
- Death for a Pivot



#### Loans







Western Economic
Diversification Canada

Diversification de l'économie de l'Ouest Canada













#### **Tips**

- Consider
  - Pre-launch (loans up to \$60K)
  - When you are profitable and growing
- Have a real Business Plan ready(Futurpreneur)
- Have a 3-5 year forecast (Futurpreneur)
  - Ideally minimum two scenarios

