All About Investors

SERU

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June 15th, 2022

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Presenter - Brian Martin, CFA, P.Eng



Partner & Investment Director

Brian is a responsible for leading investments in big data, smart cities, IoT, 5G and security for TELUS Ventures. Brian is an experienced VC investor with expertise in go-to-market for early stage companies, and as an engineer, he applies both a strategic and technical lens when evaluating investment opportunities and guiding portfolio companies. Brian's portfolio companies have had exits to Splunk, Planet Labs, VMware, KeySight and IMS Health.

Prior to joining TELUS Ventures, Brian was a Principal at Vanedge Capital for 7 years and previously served as Chief Security Officer at BC Hydro, where he led overall security policy development and implementation for the province's electrical system. Brian is a trained engineer, with a bachelor's degree in electrical, electronics and communications engineering from the University of Alberta, and he holds a Professional Engineer certification from the New York State Education Department.

Brian is a Chartered Financial Analyst, a member of the CVCA committee on International Affairs and holds an MBA from the Smith School of Business at Queen's University.

LinkedIn

TLDR: Venture capital investor for TELUS with background as an operator, advisor and investor



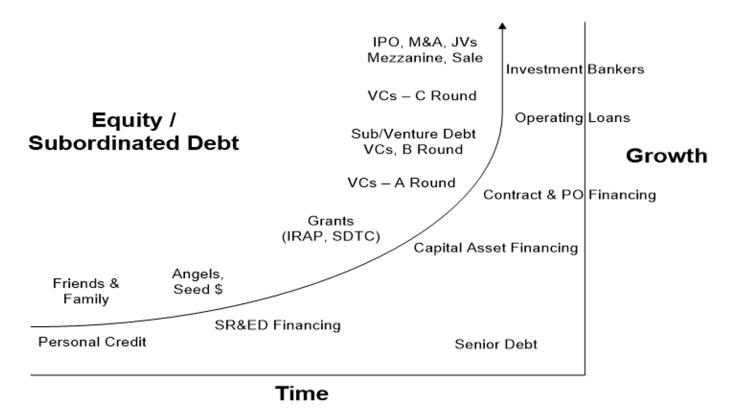
Agenda

- 1) Startup Funding Lifecycle
- 2) Investor Profiles:
 - a) Friends & Family
 - b) Angels
 - c) Institutions
- 3) Current VC Statistics
- 4) VC Q&A



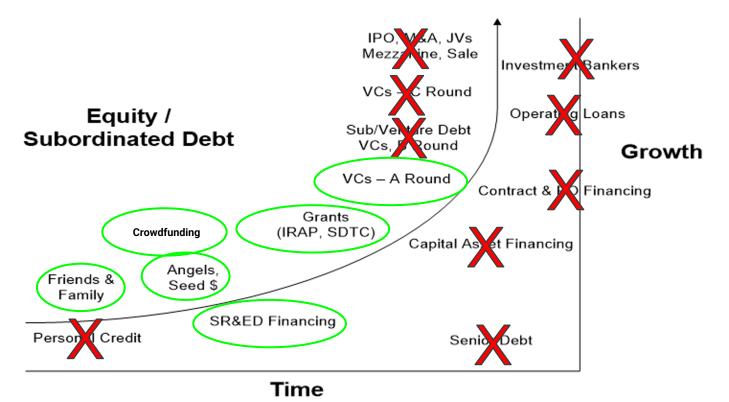
Startup Funding Lifecycle







Source of Financing





The right AMOUNT, reasonable VALUATION and under reasonable TERMS

ALL investors need to be able to BUY LOW & SELL HIGH

There needs to be "upside" at every stage of the investment

Watch that valuations don't get too high so that you can't fundraise or get punitive terms

Different investors will have different expectations

I.e. Turning \$15K into \$50K for an Uncle is a great outcome.

I.e. Turning \$5M into \$7.5M for a VC is a not a great outcome.



Be a great steward of capital

Spend money to create value

Raising money is not a badge of honour

Talking to investors is massive waste of time because revenue cures all problems (focus on product & customers)

The more money you raise, the more you will need to pay back on an exit



Investor Profiles



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Friends & Family

- One of the largest supplies of capital to startups.
- Raising capital is often more of an ethical decision than a financial one.
- What does Thanksgiving dinner 5 years from now?

Friends and Family Round - Summary

- Investor Sophistication: Low
- Cheque Size / Investor: \$10-150k
- Total Round Size: \$25-150k
- Pre-Money Valuation: <\$1M
- Security Types: Common shares
- Transactions Costs: Very Low
- Effect on Control: Founders will typically maintain full control of the Company and Board
- Investor Relations Burden: Very Low
- Pros: Easy money, cheap, little/no impact on control
- Cons: Impact on relationships if risks not understood



SR&ED: Money for Scientists & Engineers

Can finance this through organizations to pull money forward (10%-12% coupon)

IRAP: Money to start projects

Usually forgivable loans to create jobs. Read and negotiate the fine print.

Canada Council: Money for Arts projects

Grants.Gov: US Defense & Other US Special Projects

Alacrity Foundation: Money for marketing

Competitions

Others...



Angels & Accelerators

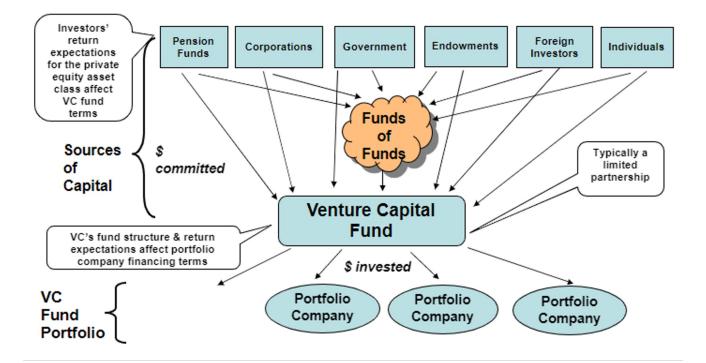
- Angels are HNWI
- Typically invest in things that they know / industry experience
- Do due diligence on them. Is this someone you want to work with for 5+ years?
- <u>Accelerators are where to find active</u> angel investors: CDL, TechStars, Y <u>Combinator</u>

Angel Round - Summary

- Investor Sophistication: Medium to High
- Cheque Size / Investor: \$20-150k
- Total Round Size: \$0.3M-1M
- Pre-Money Valuation: \$0.7-3.0M
- Security Type: Common Shares, SAFEs/Convertibles, Preferred Shares
- Transactions Costs: Low
- Effect on Control: Investors may have veto rights over certain actions; may ask for board seats etc.
- Investor Relations Burden: Low to High
- **Pros:** More \$, advice, introductions, support
- Cons: Lose 100% control, "start the clock" to an exit



Venture Capital Funds





Institutional Seed Round

- Seed investors do a lot of small bets
- Good to have someone that is 'local' that can help recruit, be a sounding board
- Great to have someone that knows your business

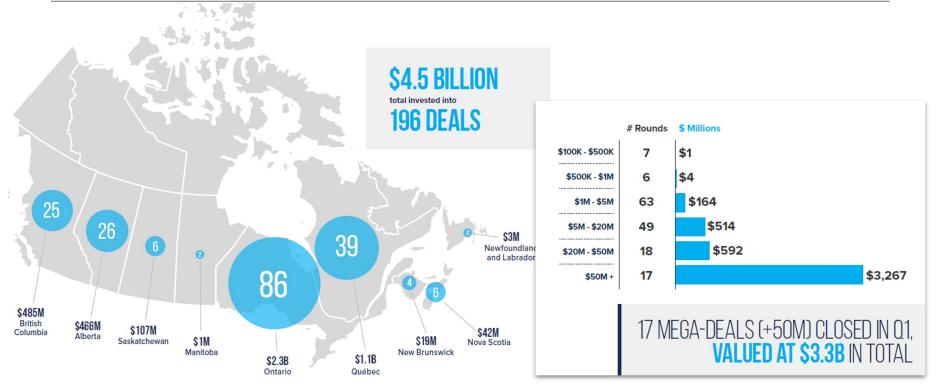
Institutional Seed Round - Summary

- Investor Sophistication: High
- Cheque Size / Investor: \$0.1-1.0M
- Total Round Size: \$1.5-3.0M
- Pre-Money Valuation: \$4.5-10M
- Security Type: Preferred Shares
- Transactions Costs: High
- Effect on Control: Protective provisions will be standard; 1+ board seat(s) likely required
- Investor Relations Burden: Medium
- Pros: More \$, professional advice, follow on capital
- **Cons:** Give up more control, 100% commitment to an exit on a specified timeline



Current Canadian VC Stats

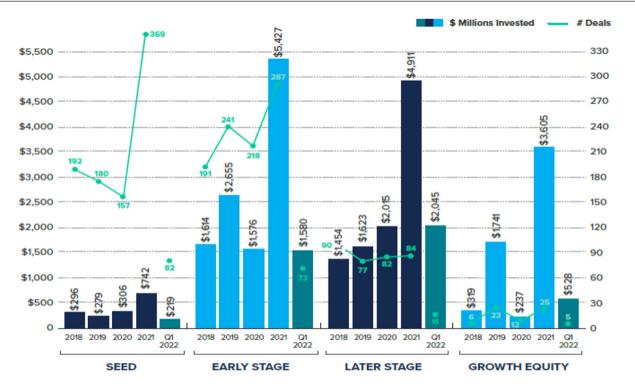




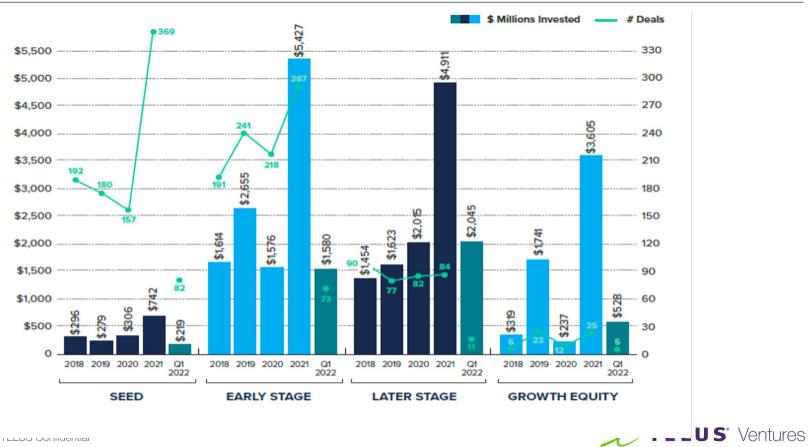




US[°] Ventures







Stats - CVCA Contributing Firms

VENTURE CAPITAL FIRMS

7 Gate Ventures		
Accelerate Fund		
AmorChem		
Amplify Capital		
Amplitude Ventures		
Anges Quebec		
Anges Quebec Capital		
AVAC Ltd.		
Azure Capital Partners		
BCF Ventures		
Boreal Ventures		
Brightspark Capital		
Build Ventures		
CIBC Innovation Banking		
CIC Capital Ventures		
Clanton Capital Inc.		
Conexus Venture Capital		
CTI Life Sciences		
Cycle Capital Management		

	Dash40 Ventures
	Emerald Technology Ventures
	EnerTech Capital
	Espresso Capital Ltd.
	Evok Innovations
	Fastbreak Ventures
	Ferst Capital
	FACIT
	First Ascent Ventures
	Fonds Innovexport
	Framework Ventures
	Freycinet Ventures
g	Georgian
	Good News Ventures
	Highline Beta
al	Hike Ventures
	Information Venture Partners
ent	Innovacorp

inovia Capital	Radical Ventures	
Island Capital Partners	Real Ventures	
Klass Capital	Relay Ventures	
Luge Capital	Renewal Funds	
Lumira Ventures	Rhino Ventures	
MaRS IAF	Ripple Ventures	
McRock Capital	Roadmap Capital	
MEDTEQ	Round 13 Capital	
Metiquity	ScaleUP Ventures	
Mistral VP	Sectoral Asset	
MKB Growth Equity	Management Inc.	
NAventures	StandUp Ventures	
New Brunswick Innovation	Tactico Inc.	
Foundation	Tandem Expansion	
Northumberland CFDC	TandemLaunch	
Panache Ventures	TELUS Ventures	
Pangaea Ventures	Venbridge Ltd.	
Plank Ventures	White Star Capital	
Quark Venture	Yaletown Partners	



Tips & Tricks for Managing Investors

• Don't run out of cash

- Meet your operating plan
- Monthly email for investors & interested parties
- Manage investor opinions
- Be careful about handing out Board seats, do it sparingly





Brian Martin, CFA, P.Eng Venture Capital Director TELUS Ventures

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